



2038 A SMART PORT STORY

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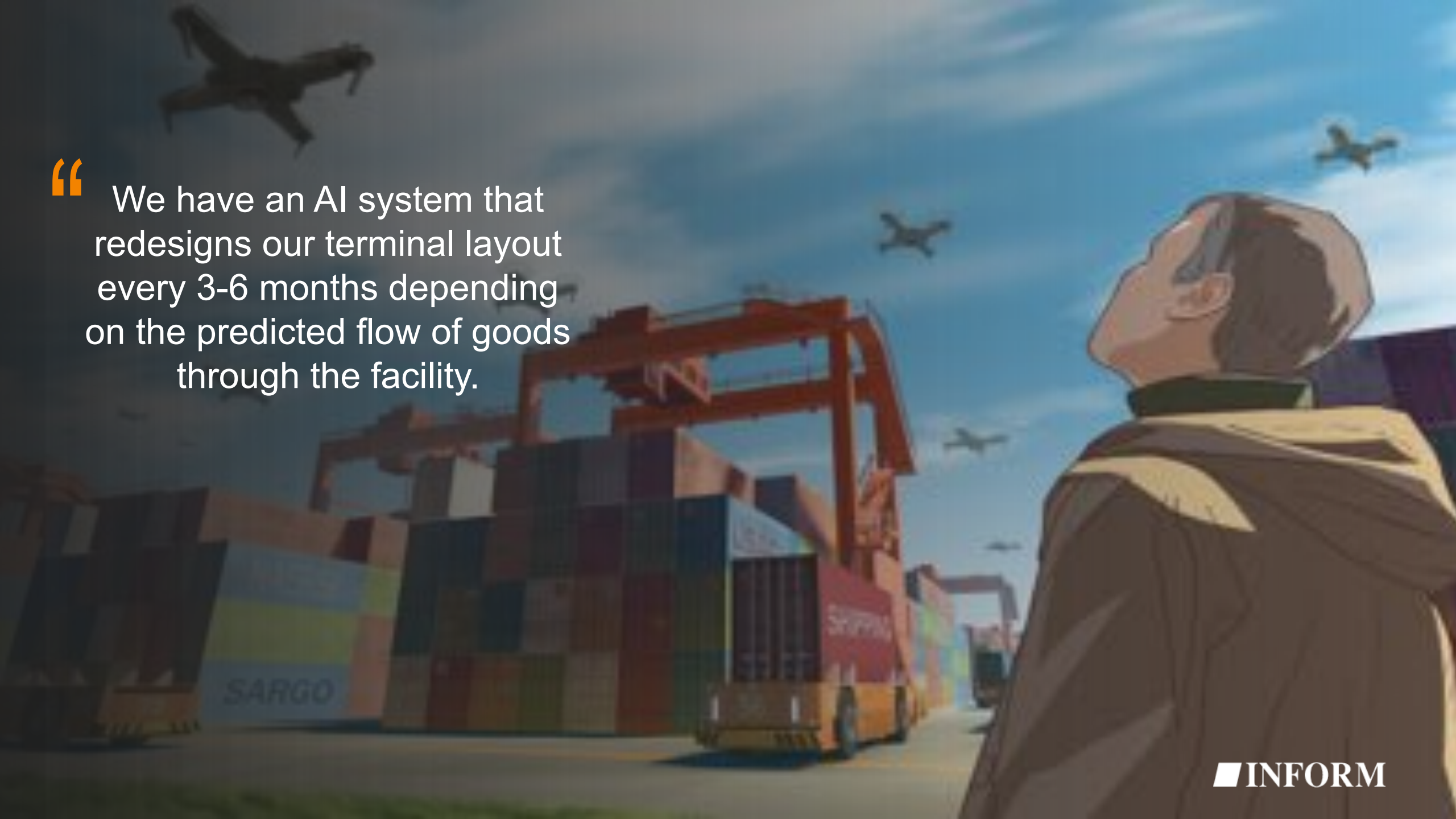




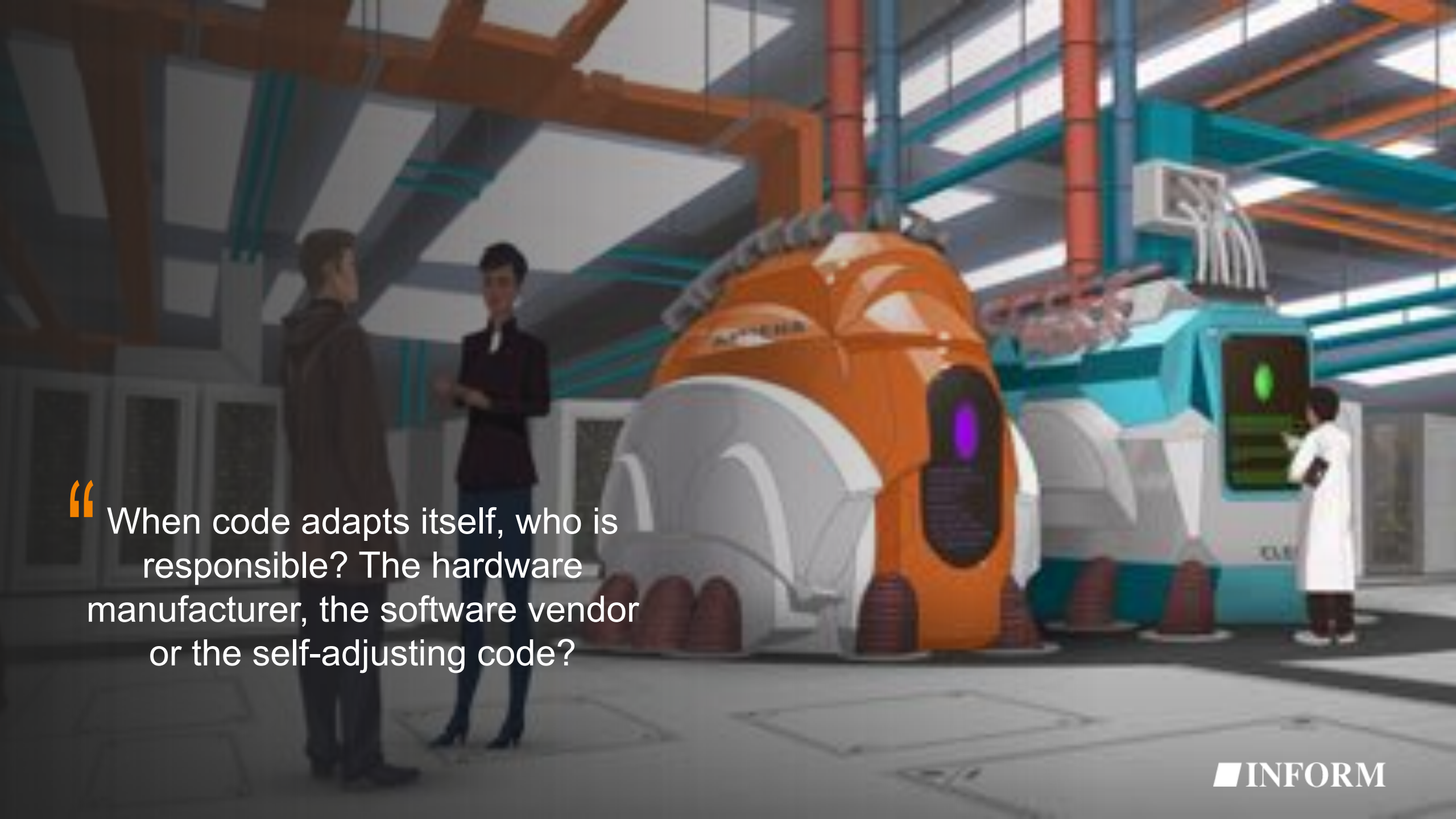


“When the first Arctic Ocean Passage opened up in 2026, it changed maritime trade routes forever.

“ No one wants a repeat of the Data War of the early 2020's.

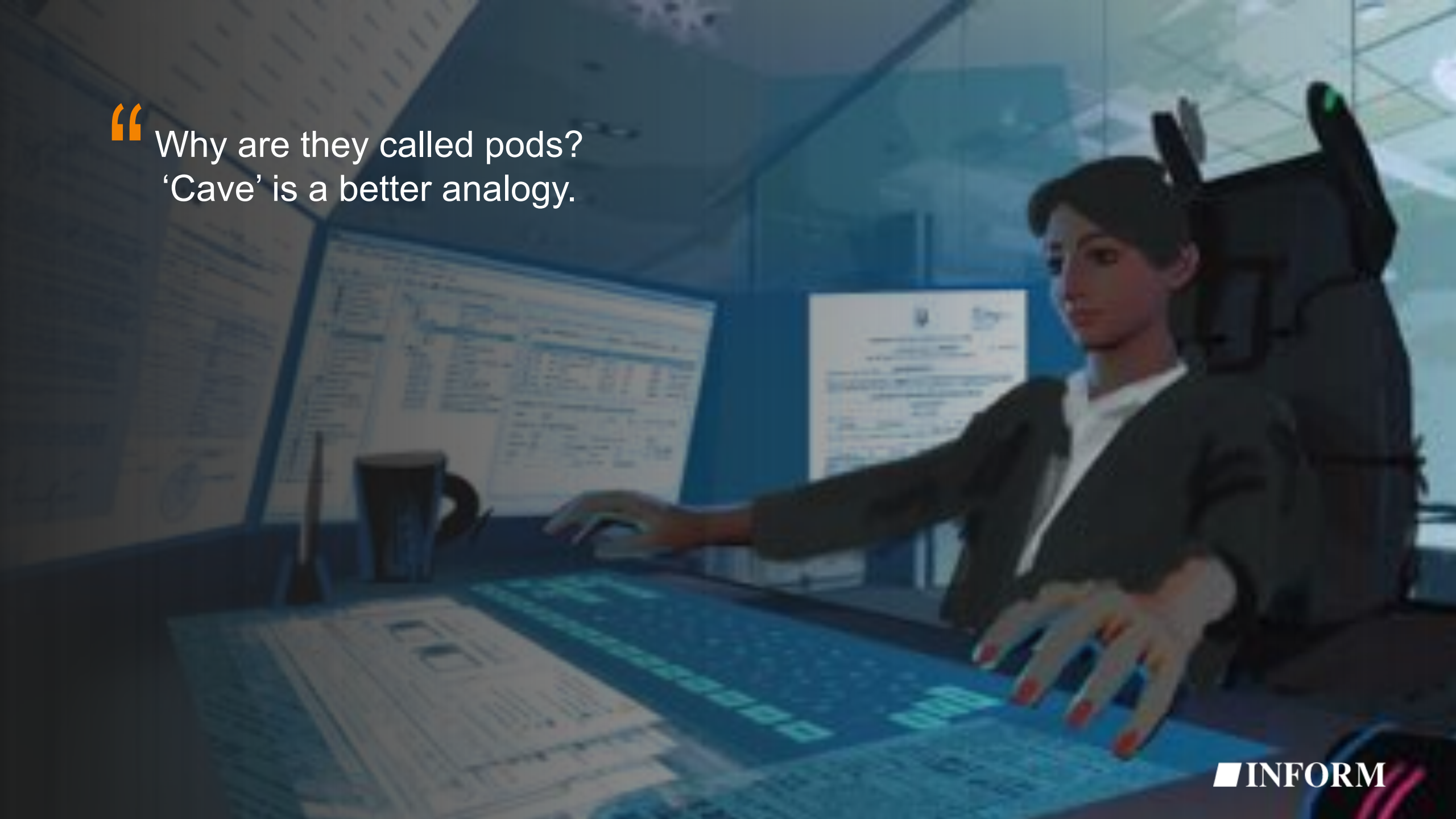
A stylized illustration of a port terminal. In the foreground, a man with short brown hair, wearing a brown jacket with a yellow collar, is shown from the chest up, looking upwards towards the sky. The background features a large stack of colorful shipping containers in shades of blue, red, yellow, and green. A yellow container in the foreground has the word "SARGO" written on it. Behind the containers, a red gantry crane is visible. In the sky, several small, dark drones are flying. The sky is a mix of blue and grey, suggesting a clear day with some light clouds. The overall style is a blend of realistic port imagery with a stylized, almost painterly aesthetic for the man and the sky.

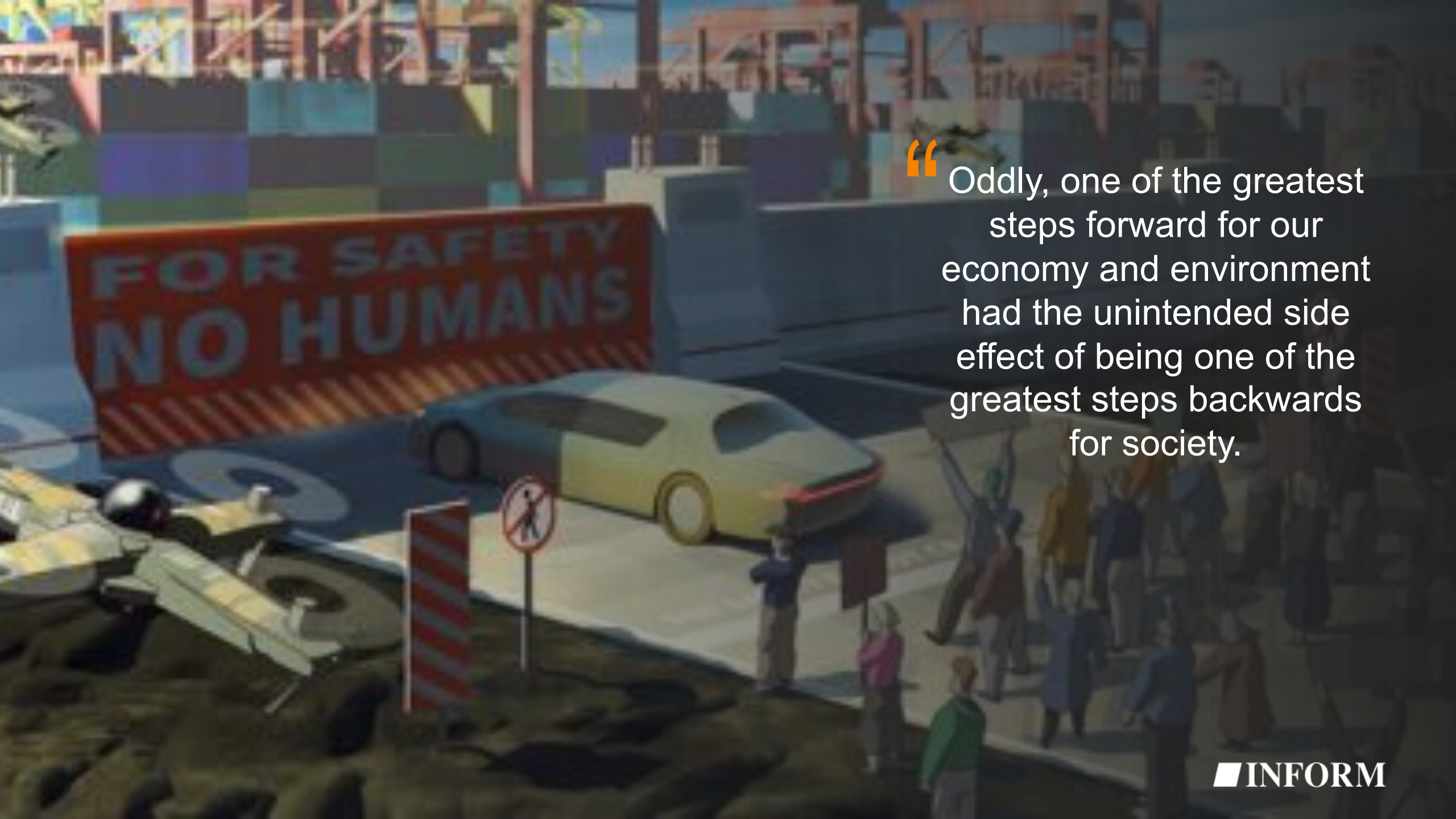
“ We have an AI system that redesigns our terminal layout every 3-6 months depending on the predicted flow of goods through the facility.



“ When code adapts itself, who is responsible? The hardware manufacturer, the software vendor or the self-adjusting code?

“ Why are they called pods?
'Cave' is a better analogy.





“ Oddly, one of the greatest steps forward for our economy and environment had the unintended side effect of being one of the greatest steps backwards for society.

“ So many challenges have been solved through technological innovations. But roads... roads haven't changed a bit.

PART II COMING MAY 2019

