



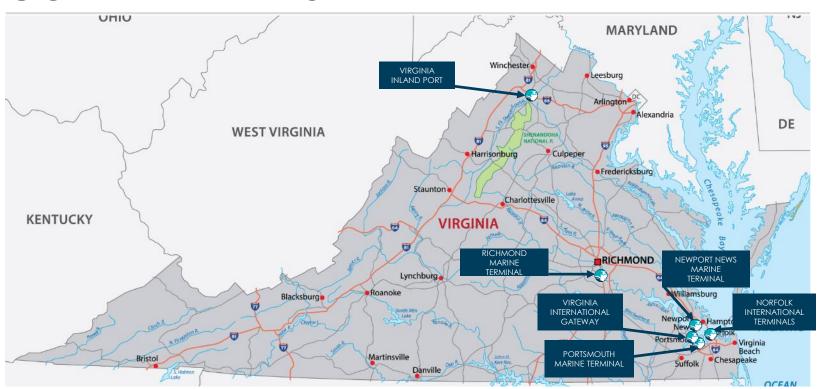
AGENDA

- Performance update
- Industry issues
- Moving cargo more swiftly, safely, and sustainably
- Growing to meet global demand



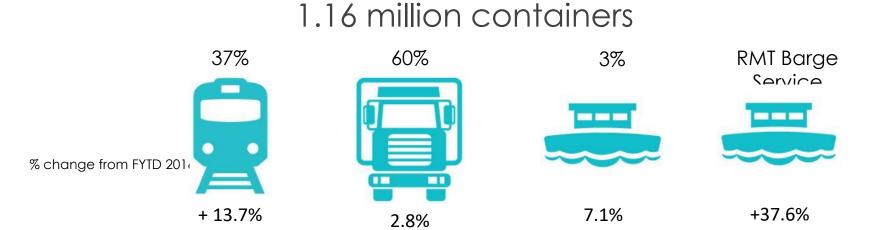


OUR TERMINALS





HOW WE MOVED THE CARGO: FYTD 2017



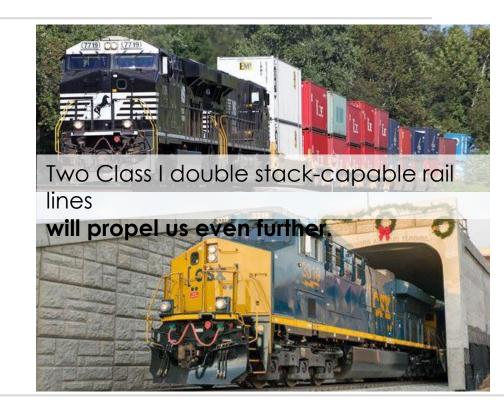
6.7% growth over FYTD 2016



HOW WE MOVED THE CARGO: FYTD 2017

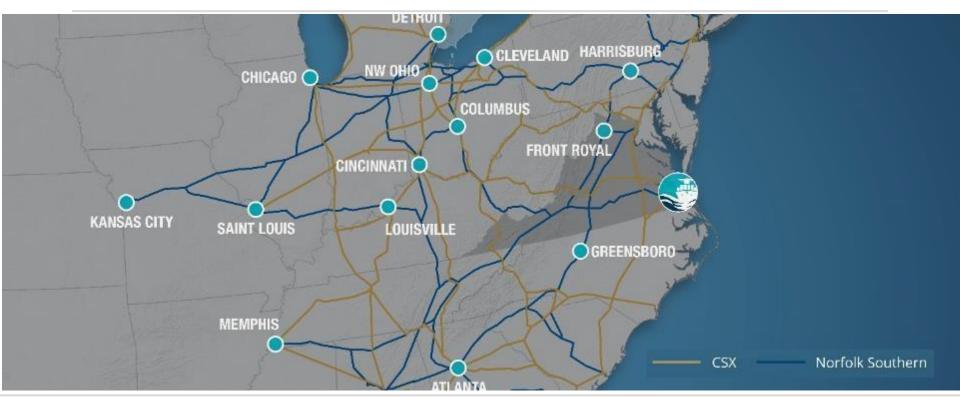


The Port of Virginia is now the highest rail-volume port on the East Coast.



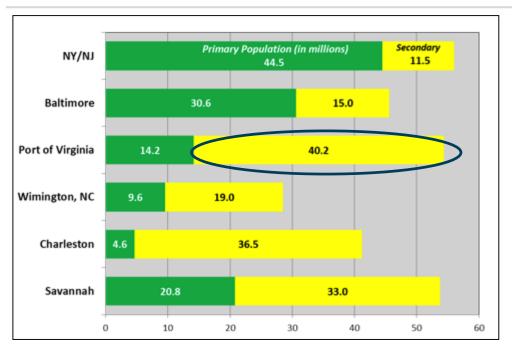


QUICK ACCESS BY RAIL





MARKET SIZE/PORT POSITIONING



Our location and primary market size positions us perfectly to serve the American Heartland.

Source: Colliers, population categories defined by R K Johns











CURRZENT 17% G6 15% O3 8%-Other % OF CARGO AT THE PORT OF VIRGINIA

THE NEW NORMAL

NEW 24% OCEAN The Alliance 10% Other

Ships as large or larger than the MOL BENEFACTOR made 31 calls between July and December 2016.

% OF CARGO AT THE PORT OF VIRGINIA









Jun 2015: Cost-Sharing Agreement Signed

Dec 2015: Alt Milestone met

Aug 2017: Selected & Econ Dev Plans ID'd

Jan 2018: Agency Decision

Sep 2018: Civil Works Review Board







AUTO GATE



- Colleagues used to be required to work in all weather conditions, around moving traffic, emissions, etc.
- Auto Gate moved colleagues into a controlled environment

TRANSFER ZONES

- Moved colleagues and motor carriers from exposed area to a controlled environment
- Pressure-plated floor alerts straddle carriers that driver is safely housed while container is delivered/picked up





OCR PORTAL

- Electronically "reads" container to ensure it's with the right driver
- Checks safety of container and chassis
- Provides photographic record of every container that leaves POV terminals



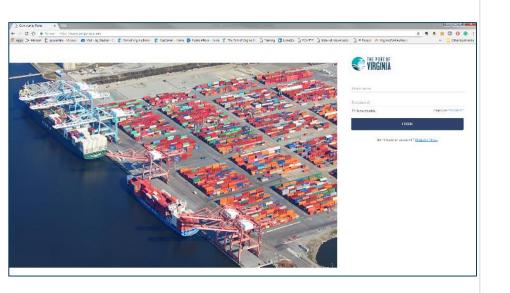


RFID REPLACEMENT AND TRUCK RESERVATION SYSTEM





RESERVATION SYSTEM



- Cloud-based system
 built by Advent
 Technologies, similar to
 emodal.com, but
 dedicated solely to
 POV
- Planned roll out Q2
 2017



Stewards of Tomorrow®

NIT NORTH GATE/OPTIMIZATION





Stewards of Tomorrow®

NIT NORTH GATE AERIAL

12/15/2016

03/08/2017









A MINDFUL APPROACH









VIG PHASE II UPDATE CIVIL WORKS







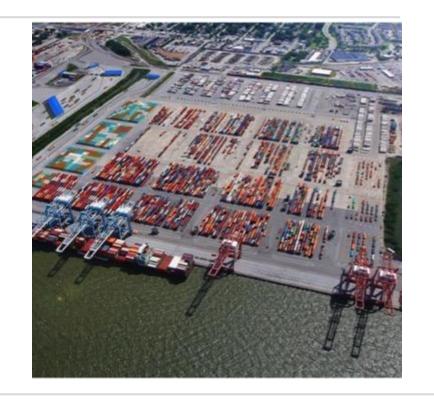






5 YEARS

- NIT Phase I, VIG II projects complete
- Total POV capacity:
 2.95 million
 containers
- Capacity to handle 36% of volume moved by rail





10 YEARS

- NIT II, VIG II complete
- Craney Island cells being built
- Total POV capacity:
 3.5 million containers
- Capacity to handle 42% of volume moved by rail

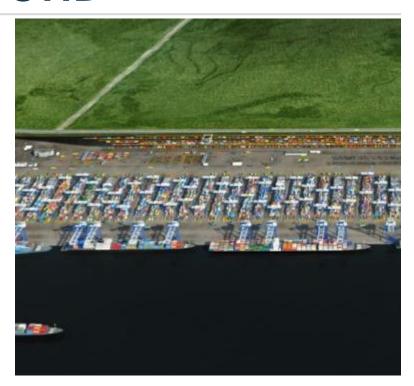




20 YEARS - AND BEYOND

- Craney Island Phase I& II
- Total POV capacity:
 5.5 million containers
- Capacity to handle 45% of volume moved by rail
- Craney Island









ACCESSIBILITY FORTITUDE HELPFULNESS INNOVATION MINDFULNESS SUSTAINABILITY

